Throughout Dr. Talbott's career, he has served in many capacities and would bring these experiences with him to the USAC Board. He has been a teacher, principal and school district superintendent. The roles of these professionals and the students they serve will be in the forefront of any position he holds.

Please consider the nomination of Dr. Brian Talbott for the USAC Board of Directors and the Schools and Library Corporation. Should you have any questions that I may be able to answer on behalf of AASA, please do not hesitate to call upon me.

Sincerely,

Paul D. Houston, Ed.D.

Paul W Honston

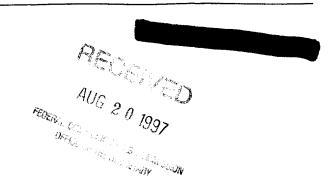
Executive Director



CC: 96-45

August 13, 1997

The Honorable Reed Hundt, Chairman Federal Communications Commission 1919 M St. NW, Room 814 Washington, DC 20554



#### Dear Chairman Hundt:

The Executive Council and the members of the American Association of Educational Service Agencies (AAESA), want to express our strong support for the nomination of Dr. Brian L. Talbott to the Universal Service Administrative Company's (USAC) Board of Directors. Dr. Talbott is an extremely accomplished professional who is not only well qualified for this distinguished appointment, but who would be of great assistance and contribution to the USAC Board. Brian has been a leader in the Washington Association of School Administrators as an officer and one of the most effective advocates in the state legislature and Congress. Nationally, Brian has been one of the most important voices for using telecommunications to improve learning opportunities for children.

Dr. Talbott, as the incoming AAESA Executive Director, was selected by the AAESA Executive Council from a pool of extremely qualified, highly recommended education leaders from around the country. Dr. Talbott served on the AAESA Executive Council from 1992 through 1995 and was chosen by his council colleagues to serve as president in 1993. In this capacity, Dr. Talbott oversaw the development and implementation of the AAESA legislative agenda and was often called upon to address federal policy and legislative developments. Because of his own political savvy, he was very successful in his legislative responsibilities. Most recently, he volunteered to chair the AAESA Telecommunications Task Force and through this capacity has coherently brought together the educational service agencies (ESAs) from the 27 states which have ESAs.

In regards to the responsibilities of the USAC Board, Dr. Talbott offers excellent qualifications. Over the past 17 years, he has successfully directed the Educational Service District 101 in Spokane, Washington, which serves approximately 60 public schools districts and over 50 private schools. In this capacity, Dr. Talbott has interfaced with the superintendents of these school and with their boards. As general manager of ESD 101's STEP Star Network, Talbott designed, implemented, and operated the largest educational telecommunications network in the nation.

Through his involvement with the Star Schools program and other technology initiatives, Dr. Talbott is well known in the technology industry. Board presidents, organization directors and representatives from the corporate community often call upon him for advice and feedback on a wide variety of issues.

Dr. Talbott has served in many leadership roles on the national level, on the state level, in the education community and in his own community. Whenever there is a crises in the Washington state legislature regarding education, Brian is one of a small group to whom the superintendents turn to work out solutions between all of the competing interests in the education community. Dr. Talbott is known and highly regarded by his educational service agency colleagues throughout the nation. In both the education and private industry arena's Dr. Talbott has proven his leadership, negotiating and consensus building abilities.

I have personally had the great pleasure of working with Dr. Talbott over the years regarding legislative issues and through his position as president of AAESA. There is not a colleague whom I could recommend more strongly. His understanding of legislative issues, of the legislative process and the workings of both the federal and state systems is strong. And, he has demonstrated tremendous success in these areas. In addition, Brian has an excellent moral compass that makes hard choices easier by always leading with the question, "What works best for kids?" Working is always fun as well as inspiring with Brian.

The American Association of Educational Service Agencies strongly endorses Dr. Talbott's nomination to the USAC Board of Directors. Should you have any questions or desire additional information, please do not hesitate to contact me directly at 703 / 875-0738.

Sincerely,

Bruce Hunter
Executive Director

CC: 96-45



August 15, 1997

The Honorable Reed Hundt Chairman Federal Communications Commission Room 814 1919 M Street NW Washington, D.C. 20054

Re: Large IXC Nominee for the USAC Board of Directors

Dear Chairman Hundt:

The undersigned companies nominate Mr. Donald T. Lynch as a director of the Board of the Universal Service Administrative Company (USAC) to represent large interexchange carriers. Mr. Lynch is the Senior Vice President, Financial Operations and Local Markets, MCI Communications. Mr. Lynch's biographical information is attached to this letter.

Thank you for this opportunity to nominate a member to the Board.

Sincerely,

Albert M. Lewis

AT&T

Catherine R. Sloan
WorldCom, Inc.

Norina Moy

**Sprint** 

Leonard S. Sawicki

MC:

Attachment

cc:

Mr. William Caton

Ms. Lori Wright

DONALD T. LYNCH, Senior Vice President, Financial Operations, MCI Telecommunications Corporation

Don Lynch is senior vice president of Financial Operations for MCI Telecommunications Corporation. In this capacity, Mr. Lynch is responsible for all financial transactions affecting MCIT. His duties include managing MCIT's revenue operations, and controlling access and lease network expenses incurred by the company. His duties include cultivating new business opportunities, as well as gaining entry into the local markets. Mr. Lynch is also responsible for maintaining MCI's business relationships with all Local Exchange Carriers.

Mr. Lynch has been with MCI sixteen years,. Prior to joining MCI in 1981 as Senior Manager of Revenue Accounting, he had a successful career with the accounting and management consulting firm of Ernst and Whinney (now Ernst and Young). Don Lynch served as MCI's Director of Accounting Services, and was named Vice President of Finance and Administration of the company's Southwest Division in 1985. More recently, Don served as Vice President of Carrier Management, and networkMCI Financial Services. B.S., M.B.A. Canisus University.

SBC Telecommunications, Inc. 1401 I Street, N.W. Suite 1100 Washington, D.C. 20005 Phone 202 326-8836 Fax 202 289-3699



August 15, 1997

7(.96-45

The Honorable Reed E. Hundt Chairman Federal Communications Commission 1919 M Street, NW, Room 814 Washington, DC 20037



#### Dear Chairman Hundt:

This letter is in support of the nomination of Dr. Barbara O'Connor to the Universal Service Board. Dr. O'Connor has a long history of commitment to the goals of the Universal Service program at both the state and federal levels, and she has been a leader for the past fifteen years in K-12 technology.

Dr. O'Connor served as the Chair of California's Education Technology Committee for more than ten years. In this capacity, she was instrumental in driving state legislation for schools that became the model for states throughout the nation. More recently, she was Chair of the state Task Force of Education Technology with leaders from private industry and public sector. This group provided California's Governor and legislature with a road map for funding initiatives and policy for universal access to technology for all the K-12 students.

At the federal level, Dr. O'Connor has been one of the key spokespersons and leaders for universal service over the past decade. As Chair of the Alliance for Public Technology, she has promoted the goals of universal service and education technology. She has worked with the FCC on the Network Reliability Council and has served as advisor to many public sector initiatives.

We believe that Barbara has demonstrated her dedicated and service to the principles of the Universal Service program, and that our nation would be well served in having her as a representative on the Universal Service Board. We encourage you to appoint her to this board.

Zeke Koluston

Sincerely,

Genevieve Morelli

CC: 96-45 AECEIVED **Executive Vice President** & General Counsel

August 14, 1997

Reed E. Hundt Chairman Federal Communications Commission 1919 M St., N.W. Room 814 Washington, D.C. 20554

> Re: CC Docket Nos. 96-45; 97-21

> > Nomination to the USAC Board of Directors

Dear Chairman Hundt:

The Competitive Telecommunications Association ("CompTel") hereby nominates Lera Roark to serve as the director of the NECA Universal Service Administrative Company ("USAC") designated to represent interexchange carriers ("IXCs") with annual operating revenues of \$3 billion or less.

CompTel is a nationwide industry association which represents the interests of competitive telecommunications carriers. CompTel's more than 200 members include competitive long distance, local exchange and information service providers. CompTel has a significant core membership base of interexchange carriers with annual operating revenues of less than \$3 billion.

Lera Roark, who is a Vice President for Telephone Electronics Corporation, serves as a member of CompTel's Board of Directors. At TEC, Ms. Roark has been involved in and responsible for interexchange carrier issues since 1984. A copy of her professional biography is attached.

Please address any inquiries regarding this letter to the undersigned.

Sincerely,

Genevieve Morelli

DenovueMorelis

Attachment

Secretary cc:

Lera Roark

## LERA ROARK VICE PRESIDENT TELEPHONE ELECTRONICS CORPORATION

#### <u> 1984 - Present</u>

### Telephone Electronics Corporation Vice President

Responsibilities include start-up functions for new interexchange carrier companies, including ordering of switches and related equipment and services. Extensive knowledge of interexchange carrier issues.

Responsible for all general subscriber tariffs, interstate and intrastate access tariffs, NECA settlements, subscriber billing, carrier access billing, special services, message accounting, lockbox processing, revenue accounting functions, and information technology functions for TEC's subsidiary companies.

Has served on the Board of Directors of the Competitive Telecommunications Association (CompTel) since 1992 as the representative of Telephone Electronics Corp., a company with less than \$3 billion annual operating revenues.

Serves on the Mississippi Public Service Commission Task Force, the Mississippi Small Company Task Force and the Alabama Universal Service Fund Committee. Issues addressed by those task forces include universal service support for schools, libraries and rural health care providers, local number portability, and intraLATA dialing parity.

#### <u> 1979 - 1984</u>

### Communication Consultants, Inc. Consultant and Tariff Analyst

Was responsible for writing, filing and obtaining approval of general subscriber tariffs for 110 independent telephone companies. Responsibilities also included development of cost studies and participation in rate cases.

#### 1969 - 1979

### Century Telephone Enterprises, Inc. Assistant Commercial Manager

Responsibilities included tariffs, directories, Bell settlements and rate cases.



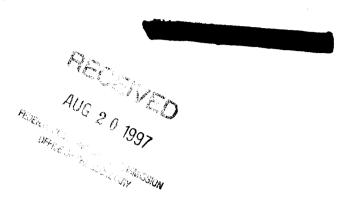
CC:96-45

WESTERN RURAL TELEPHONE ASSOCIATION Post Office Box 848 Santa Rosa, California 95402 telephone 707/538-7755 facsimile 707/538-0844 www.wrta.org

August 14, 1997

The Honorable Reed Hundt Chairman Federal Communications Commission 1919 M Street, N.W. Washington, D.C. 20554

Dear Mr. Chairman:



Pursuant to the recently released Federal Communications Commission Order (CC Dockets Nos. 97-21; 96-45), the Western Rural Telephone Association (WRTA) wishes to nominate its candidate for the NECA subsidiary, the Universal Service Administrative Company (USAC), through which it will administer certain portions of the federal universal service support mechanisms. Specifically, WRTA nominates Mr. Gerry Anderson, Mid Rivers Telephone Cooperative, Inc., Circle, Montana as a candidate for the USAC Board of Directors.

As the General Manager of the Mid Rivers Telephone Cooperative and pro-active industry advocate, Mr. Anderson's experience and credentials are impeccable and worthy of serious consideration as our industry's appointed representative for the USAC Board. Over the years, Gerry Anderson has demonstrated his sincere commitment to progressively advancing telecommunications and rural development. Through his leadership as a telephone executive and national industry proponent, Mr. Anderson has earned a distinguished reputation as a thoughtful, independent, and innovative thinker.

Mr. Anderson has also proven his interest in extending the cutting edge of technology to the rural communities he has worked so hard to serve. In the process, he has established himself as a superior financial expert and manager. This point can best be illustrated by the success which Mr. Anderson's initiatives have enjoyed.

As WRTA is compromised of approximately 150 small, independent, rural local telephone companies and cooperatives dispersed throughout the western United States, the strength and viability of our national universal service mechanism is of paramount importance to our association's membership. We strongly urge you to consider the candidacy of Gerry Anderson when selecting this newly established USAC Board.

### The Honorable Reed Hundt Page 2

We deeply appreciate your commitment and hard work on behalf of our national telecommunications infrastructure. Thank you for your time and consideration of this significant matter of interest.

Sincerely,

Sam J. Maselli

**Executive Vice President** 

**Enclosure** 

#### **IDENTIFICATION**

Name: Gerry Anderson

Current position: General Manager

Company name: Mid-Rivers Telephone Cooperative, Inc.

Positions held and length of time at each position:

General Manager Mid-Rivers Telephone Cooperative, Inc. Circle, Montana Sept. 14, 1987 to present

Financial and Office Manager Garden Valley Telephone Company Erskine, Minnesota February 1983 to September 1987

Accounting Supervisor Garden Valley Telephone Company Erskine, Minnesota March 1981 to February 1983

Chief, Operations Branch, Southeast Area Telephone Operations Field Representative Texas and Louisiana Rural Electrification Administration Washington, DC 1977 to 1981

Public Utilities Specialist Rural Electrification Administration Huntsville, Texas 1972 to 1977

#### **ACHIEVEMENTS**

#### Achievements and contributions to Mid-Rivers Telephone Cooperative:

Gerry Anderson was hired by the Mid-Rivers Telephone Cooperative Board of Trustees in 1987 at a time when it faced several internal and external concerns requiring immediate action. He changed the cooperative's direction from short-term resolutions to long-term planned solutions.

As general manager, Mr. Anderson pointed Mid-Rivers in the direction of establishing itself as a technological leader in the telecommunications industry. This is accomplished despite Mid-Rivers' high-cost environment that includes a sparse population base throughout a vast service area.

By staying abreast of technological advances, Mid-Rivers is forging a new economic path into Local Exchange Carrier (LEC) revenue sources, such as Internet, cellular and long distance. With a reduction in traditional LEC revenues after the passage of the Telecommunications Act of 1996, Mr. Anderson is directing Mid-Rivers' entry into new revenue streams.

Mr. Anderson praises the quality of Mid-Rivers' employees and admits that Mid-Rivers' accomplishments result from their work under his direction.

The following changes occurred at Mid-Rivers Telephone Cooperative during the past decade with Mr. Anderson as its general manager:

- With the acquisition of six additional exchanges from US West Communications, working access lines doubled from about 5,000 in 1986 to over 10,000 in 1996. In 1987, the total number of access lines were dropping. Today they are increasing.
- The size of the Mid-Rivers' service area grew to over 27,000 square miles, making the cooperative the largest in the contiguous United States. Mid-Rivers operates over 9,200 route miles of telephone line.
- Video services (cable TV, C-band and DBS) grew to 3,200 subscribers.
- Cellular service went on line for Mid-Rivers on Jan. 1, 1997 with eight new towers. By mid-year, Mid-Rivers had over 1,250 customers.
- Internet service began over two years ago. Today Mid-Rivers is closing in on 1,000 Internet customers.

- Mid-Rivers' net margin went from \$380,588 in 1986 to \$3,720,453 in 1996. Mid-Rivers' subsidiary, Cable & Communications Corporation, showed a 1986 net loss of \$185,747, while it enjoyed a 1996 profit of \$201,293. Long-term debt went up by only 61 percent in 10 years for Mid-Rivers, while equity rose from 34.7 to 50.1 percent for the decade.
- On Aug. 4, 1997, \$1.1 million in capital credit checks will be mailed to Mid-Rivers Cooperative members. Over the past decade, close to \$12 million in capital credits were returned to Mid-Rivers members.
- The number of Mid-Rivers employees went from over 100 in May, 1987 to 77 employees on Jan. 1, 1997. This occurred with an increase in facilities and revenues over the 10-year period.
- Mid-Rivers was the first telecommunications provider in Montana to provide a region-wide interactive television network between high schools, community colleges and four-year universities, which now provide college degree opportunities to eastern Montana residents.
- All 27 central offices have been upgraded to digital switch service, giving Mid-Rivers Telephone Cooperative members SS7 capabilities. Two new EWSD switches are currently being installed in 1997, enabling future ISDN capabilities for Mid-Rivers members.
- Outside plant facilities were upgraded with over 1,000 miles of fiber optic cable going into the ground.
- A new Defense Switch Network (DSN) lease in 1990 replaced a month-to-month lease with the U.S. Department of Defense's AUTOVON Network. An AT&T 5ESS switch, installed in 1991, tripled Mid-Rivers' DSN capacity. Mid-Rivers is the only telephone cooperative in the world providing DSN service. Mid-Rivers' fiber optic cable will link with North Dakota cable in 1997.
- Mid-Rivers established itself as one of the first Competitive Local Exchange Carriers (CLEC) to provide competitive telecommunications services to US West customers. In April 1997, Mid-Rivers signed up 90 percent of Terry, Montana residents, who will be given Mid-Rivers' telephone and cable television service in September 1997.
- Mid-Rivers developed joint ventures with neighboring rural telephone companies, creating entities such as Montana Advanced Information Network (MAIN), a long distance and data carrying organization that allows Mid-Rivers to become a long distance provider on Sept. 1, 1997.
- Mid-Rivers recently obtained Personal Communication Services (PCS) licenses and will provide PCS service in 1998.

Achievements and contributions to telecommunications industry:

Mr. Anderson has held the following national, state and local telecommunications positions:

- Board member of the Western Rural Telecommunications Association.
- Served on the National Exchange Carriers Association's (NECA) Board of Directors since January 1993.
- Chair of NECA's Common Line Committee
- Member of NECA's Traffic Sensitive, Billing and Collection, Audit, Lifeline and Universal Service, Budget and Finance and Communications Committees.
- Served on the National Telephone Cooperative Association's (NTCA) Industry Affairs, Futures and the Government Relations Committees.
- Won the NTCA Public Relations Award in 1992.
- Served on the original NTCA Foundation Board for Rural Service.
- Member of the Western Alliance Universal Service Committee.
- Served on the United States Telephone Association's government relations and nominating committees.
- Past board member of the Rocky Mountain Telecommunications Association.
- Present board member and former director of the Montana Cable Television Association.
- Present board member of the Telephone Exchange Carriers of Montana.
- Director of the Montana Statewide Access Pool.
- Served on the Montana Telephone Association's (MTA) Legislative, Reorganization and Transition Committees. Past member of MTA Acquisition Group.
- Received the Technology Award in 1992 from Siemens Stromberg-Carlson.
- Received the 1993 Glendive Area Employee of the Year Award.

### Special services rendered, contributions made, and leadership positions held at the national, state and local levels:

Mr. Anderson has made the following leadership contributions:

- Member and chairman of local township board.
- Member of the local school board.
- Member of the county's planning board.
- Director of local chamber of commerce.
- Director of Inter-County Low Income Assistance Board.
- Director of local medical center board.
- Member of Job Service Employee Committee.

**Robert Adams** 

William A. Squires

General Counsel & Acting Manager

President

#### MONTANA TELEPHONE ASSOCIATION

WA

OF INDEPENDENT COMPANIES

P.O. Box 2166

Great Falls, MT 59403 PHONE: (406) 761-8335

FAX: (406) 761-8345

E-MAIL: mtastaff@initco.net

AUG 2 0 1997

FEDERAL CONTRACT

Ofrac :

August 14, 1997

Honorable Reed E. Hundt, Chairman Federal Communications Commission 1919 M Street, N.W. Washington, D.C. 20554-0001

VIA FAX 202-418-2841

RE: Nomination of Gerry Anderson to Universal Service Administrative Company Board of Directors

#### Dear Chairman Hundt:

Please accept this letter as our strong endorsement of the nomination of Gerry Anderson to serve as the Sub-set 3 small company Director on the Board of Directors for the Universal Service Administrative Company ("USAC"). As the General Manager of Mid-Rivers Telephone Cooperative in Circle, Montana, Mr. Anderson is uniquely qualified to represent the voice of small local exchange carriers. With such interests having limited representation on the USAC Board, it is imperative that the seat be filled by a person with strong experience in both the operations of small companies (and the corresponding problems associated with providing service to only 1.1 access lines per mile of plant), as well as the complex regulatory framework now governing the telecommunications industry. Mr. Anderson possess both of these qualifications. Although certainly an advocate for small rural companies, Mr. Anderson also has the keen ability to listen to opposing positions with an open mind, and work to find solutions to create a "win-win" result.

On behalf of the Montana Telephone Association, I urge you to accept the nomination of Gerry Anderson to serve on the USAC Board of Directors.

Sincerely,

William A. Squires

### MONTANA TELEPHONE ASSOCIATION OF INDEPENDENT COMPANIES



P.O. Box 2166 Great Falls, MT 59403 Telephone (406) 761-8335 (406) 761-8345 Fax

FACSIMILE TRÂNSMITTAL SHEET

**TO:** Reed Hundt (202-418-2841)

FROM: William A. Squires

SUBJECT: Nomination of Gerry
Anderson to USAC Board TIME: 5:20 p.m. **DATE:** 8-14-97

TOTAL # OF PAGES: 2 (Including this page)

**NOTE:** 

Robert Adams

William A. Squires General Counsel & Acting Manager

President

#### MONTANA TELEPHONE ASSOCIATION

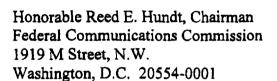
OF INDEPENDENT COMPANIES

P.O. Box 2166 Great Falls, MT 59403

PHONE: (406) 761-8335 FAX: (406) 761-8345

E-MAIL: mtastaff@initco.net

August 14, 1997



VIA FAX 202-418-2841

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Sincerely,

# MONTANA TELEPHONE ASSOCIATION OF INDEPENDENT COMPANIES



P.O. Box 2166 Great Falls, MT 59403 Telephone (406) 761-8335 Fax (406) 761-8345

FACSIMILE TRANSMITTAL SHEET

**TO:** Reed Hundt (202-418-2841)

FROM: William A. Squires

SUBJECT: Nomination of Gerry Anderson to USAC Board DATE: 8-14-97 TIME: 5:20 p.m.

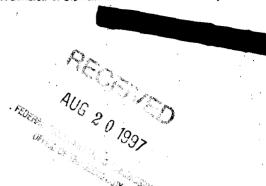
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NOTE:

RENTTEL

CC: 96-45

TEMPORARY DATA, INTERNET & TELECOMMUNICATIONS
A Division of Distributed Communications Corporation



August 15, 1997

Chairman Reed Hundt
Federal Communications Commission
1919 M Street, NW
Washington, DC 20554

Re: Schools and Libraries and Rural Health Care Providers Funds

Dear Chairman Hundt:

Please accept my request to be considered for one of the positions on the Board of the Rural Health Care Corporation.

Among the assets that I could utilize in such a position are:

- Over a dozen years on the leading edges of the telecommunications industry.
- Strong analytical skills, including financial, legal, and legislative.
- A day-to-day deliverer of high-speed data circuits and services to health centers in rural areas of South and Central Texas.
- A twenty-five year history of Hispanic activism.

Sincerely,

Narciso Cano

Managing Director

Email: ncano@dcci.com

#### Narciso Ortiz Cano 9202 Standing Creek San Antonio, Texas 78230 (210) 731-6600 August, 1997

#### **EMPLOYMENT**

Managing Director, Distributed Communications Corporation (DCC) San Antonio, Texas

Sole owner of DCC which provides telephony, data network, and Internet services

through three divisions:

Rent-Tel provides turn key temporary telecommunications and data networking services for events, trade shows, meetings and conventions.

Mil-Tel owns and operates two long-distance phone centers on Lackland Air Force Base.

DCCI Internet and Network Services is a commercial Internet Service Provider (ISP). DCCI also provides computer network support services.

#### President, Cisneros Asset Management Company (CAM) Houston, Texas

1989-1993

Started an asset management company providing fixed income portfolio management services for large pension funds, endowment funds, and governmental fund accounts. CAM grew to manage over \$600 million. I resigned shortly after Henry Cisneros, cofounder and chairman, accepted a Cabinet appointment during the first term of President Bill Clinton

#### Director of Economic and Employment Development (DEED)

1978-1983

City of San Antonio, Texas

Responsible for stimulating economic development in the City of San Antonio. Also responsible for supervising the city's multi-million dollar federal employment training programs.

National Director, LULAC National Education Services Centers (LNESC) Washington, D.C.

1974-1977

LNESC had sixteen centers around the country which counsel high school students on obtaining admission to post-secondary educational institutions and obtaining financial aid.

#### Assistant National Director, SER/Jobs for Progress Los Angeles, California.

1971-1974

SER was the nation's largest provider of employment and training services to the Hispanic population in the United States.

Engineering Positions College Station and Houston, Texas and Huntsville, Alabama

1966-1969

Employed as mechanical and structural engineer for Gray Tool Company and H.J. Sweet Consulting Engineers, and the Boeing Company.

#### EDUCATION

Texas A&M University College Station, Texas

1962-1968

Bachelor of Science, Aerospace Engineering
Master of Science, Structural Mechanics
Distingushed Student and held a number of leadership positions

1969-1971

Harvard Graduate School of Business Cambridge, Massachusetts.

Master of Business Administration

#### Civic Affiliations

Chair, Advisory Committee to \$13 Billion Permanent School Fund of the State of Texas Member, Advisory Committee on Telecommunications and Health Care Leadership positions on United Way, Chamber of Commerce.

CC:96 45

AUG 20 1997

Ronald Guth 2129 Wells Dr. Hood River, OR 97031

W 541-387-6451 H 541-386-4131 FAX 541-387-6462 E-Mail Rong@Gorge.net

Educational Experience:

University of Kansas BS/Accounting June 1975

University of Colorado/Denver Enrolled July 1997 MSHA Expected July, 1999

#### Professional Experience:

March 1989 to Present: Hood River Memorial Hospital Hood River, OR 97031 Chief Financial Officer

Responsible for all fiscal and support services for a 32 bed acute care hospital and 27 unit senior housing structure. The departmental responsibilities include; accounting, billing, admitting, collections, information services, medical records, transcription, communications, purchasing, dietary, engineering, construction, housekeeping, and laundry.

I have represented HRMH to the Columbia Gorge Community Network, (a regional 4 hospital cooperative network) and to Columbia Gorge Physician Hospital Organization (100 physicians and four hospitals). The hospital network was formed to develop cooperative solutions for the provision of services and infrastructure to increase services, improve quality, reduce costs, or improve the health of the region's communities. The PHO was developed to allow the physicians and hospitals of the region to develop an partnership approach to risk based insurance products. The PHO has taken over 100% of the Medicaid clients under the risk based managed care of the Oregon Health Plan for our four county region. The current project of the PHO is the develop of community owned commercial HMO product that is risk based to better meet the needs of local employers.

I have personally chaired a number of committees within the informal organization of both the Hospital network and the PHO. These include the development of a courier service, region wide voice/data networks, collection agency, and PHO reimbursement committee. I have been an active member on five other network committees.

January 1984 to March 1989 Sprint/United Telephone Company Hood River, OR 97031

1/84 to 4/87

Access Revenues Manager, Revenues Department

Responsible for the FCC cost separations procedures, both state and federal rate filings, revenues budgets, and the traffic measurement reports. Was part of the initial development team for the corporate response to the FCC breakup of AT&T and the new access charge filings to implement the competitive structure of telecommunication industry it brought.

4/87 to 3/89

Operational and Capital Budgets Manager, Engineering Department Responsible for the development, implementation, and tracking of the operations and construction budgets for all service areas in the northwest.

June 1977 to December 1983

Troupe, Kehoe, Whiteaker, and Kent CPA's Kansas City, MO

Utility Consultant, Manager

Responsible for consulting to a number of rural telephone companies in all aspects of their operations. This would include cost separations studies, traffic studies, annual financial audits, reimbursement negotiations, property valuations, inventory of equipment, and rate filings.

June 1973 to June 1977

United Parcel Service Kansas City, KS

Supply Clerk/Delivery Person/District Accountant

Final position was as accountant for the Kansas operations. The major activity was the development of the costs of operations for levels of the organization, from a macro view to the most detailed view possible.

#### Organizations:

Pinc Grove Volunteer Fire Department Fireman 1987 to present

Hood River Transportation District Charter Board Member 1986 to 1994

Hood River Chapter American Red Cross

Board Member 1989 to 1995

Chairman Local Disaster Committee 1990 to 1996

4-H Grievance Committee Chairman 1995 to present

Hood River County Fair Board Board Member 1996 to present

Hood River County Charter Rewrite Committee Committee Member 1996 to 1997

Crystal Springs Water District Budget Committee Chairman 1993 to present